

# 2009 Report

to the  
**Community**

urgency

responsibility

urgency. responsibility. strength. optimism.

strength

optimism



THE ASSOCIATED



THE ASSOCIATED: Jewish Community Federation of Baltimore works to preserve and enhance Jewish life. It addresses charitable, educational, religious, humanitarian, health, cultural and social service needs of the Jewish community, locally, nationally, in Israel and throughout the world.

# dear friends,

**This year has been like none other. We have seen businesses shuttered, jobs lost, homes foreclosed, health care costs soar, families devastated and dreams put on hold. We have seen war abroad and terror in Israel and the crippling global economy affect Jews throughout the world. The calls for help have stretched our capabilities and funds to extreme limits.**

Yet, amidst all of the struggles and predictions of more on the horizon, we have met and are still meeting the challenge. Our community's support of THE ASSOCIATED Annual Campaign continues to provide a safety net for those with urgent needs as well as an ongoing commitment to our Jewish future. The strength of our Annual Campaign is a testament to the generosity of those in our community — even those who are struggling themselves.

Thanks to your passionate commitment and unwavering support, we have raised another record amount. Because of you, THE ASSOCIATED and its agencies continue to provide financial aid, food vouchers, career assistance, support services and hope to our fellow Jews, here and abroad.

This report tells the story of our year encapsulated in four sections: Urgency, Responsibility, Strength and Optimism. Each section highlights the challenges and accomplishments of the year and provides the resources one might need to contact us or one of our agency partners. In this report you will hear the stories of the people whose lives were enhanced by our system of agencies, learn some of the shocking facts and statistics that portray the challenges many of our friends and neighbors faced and read about the hope and optimism that characterize the future of our community.

For almost 90 years, THE ASSOCIATED has played a vital role in Jewish Baltimore, both in good times and in bad. But we cannot do it alone. Together, we respond to urgent needs, are responsible to our citizens and the world around us, benefit from the strength of our tradition and remain optimistic for a better tomorrow. Thank you for the role you play in our community.

Sincerely,



Jimmy Berg  
Chair of the Board



Marc B. Terrill  
President

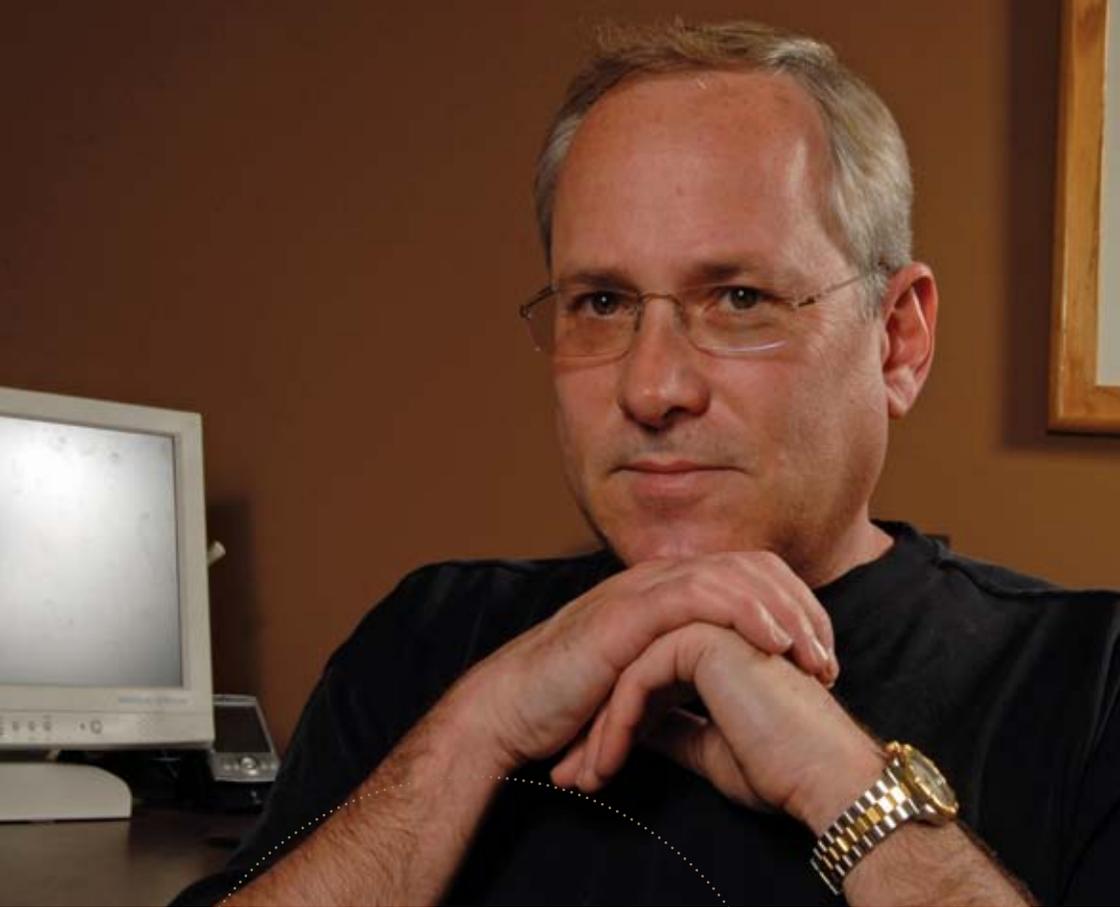


# urgency.

**In trying times, we do not need to read statistics in newspapers to know that people are suffering. Unemployment, home foreclosures and devalued retirement funds are hitting close to home as we struggle with these challenges personally or watch as friends or relatives cope with these dire situations. For the first time, many of our donors and supporters are now turning to their community for assistance.**

ASSOCIATED agencies are on the front lines, assisting members of our community with these challenges. The safety net THE ASSOCIATED casts is wide: it spans from Baltimore to Israel and to every corner of the globe where there is a Jew in need.

Whether it is financial assistance for a struggling family, counseling for victims of domestic violence, or emergency aid for Israeli citizens caught in the crossfire of war, THE ASSOCIATED and our agencies respond to these urgent needs with immediacy and compassion.



## *jeff's story*

*Jeff Stein never expected to have to update his resume or polish up his interviewing skills at this stage of his life. In his late 40s, Jeff lost his job in the banking industry*

*and was out of work for almost a year. During that time, he learned about Career Services at Jewish Community Services (JCS) and immediately sought their assistance.*

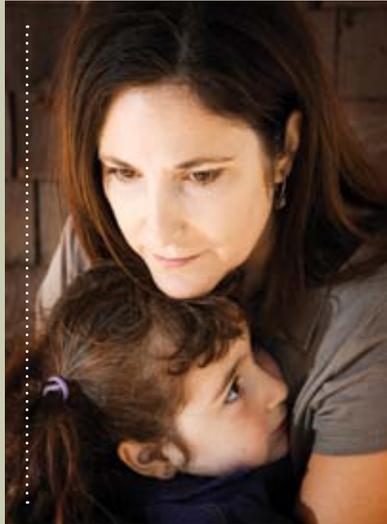
*With the support of a career counselor, he attended workshops, networked with other professionals grappling with job loss and explored opportunities in other fields. He was eventually able to find another job.*

**"During my recent job transition, working with JCS helped polish my skills and offered the resources that got me moving in the right direction."**

## financial assistance.

Across the country, communities are suffering in the wake of a turbulent economy. While not immune to these difficulties, Baltimore has, once again, proven itself a uniquely close-knit and supportive community that stands out among its counterparts. Thanks to the generosity of our donors and our commitment to caring for the vulnerable, THE ASSOCIATED has been able to respond to growing needs, and we are weathering this storm together.

Every day, a new family in significant financial distress comes to Jewish Community Services for support during these difficult times. In the wake of unexpected job losses and devalued investments, middle class families that were previously making ends meet and enjoying some financial success are now struggling to stay afloat. Long-time donors are now turning to our agencies for assistance. These emergency assistance funds support our entire community: from the most vulnerable in need of financial assistance and certificates for food to families needing help to regain independence.



## domestic violence.

When the sanctity of the family home is shattered by domestic violence, time is of the essence. The dire situation requires an immediate response offered with compassion. For 13 years, CHANA: Counseling, Helping and Aid Network for Abused Women has been there for Jewish women in need of shelter, counseling and advocacy services to enable them to make choices about their safety and that of their families. Sadly, domestic violence occurs in Jewish families at about the same rate as it does in families of other religions — about 15-25 percent — and it occurs in every kind of Jewish home: Reform, Conservative, Orthodox, Reconstructionist and unaffiliated.

In trying economic times when families are feeling the stress of joblessness or financial pressures, incidents of domestic violence often rise. CHANA has witnessed this phenomenon firsthand: there has been a 100 percent increase in the number of clients requesting service, and more of these women requested assistance with relocation expenses, due in part to the inability of families and friends who have been hurt by the economy to offer financial support to them.

**“This year was unlike any I’ve ever seen. Many of our community’s volunteers and donors turned to us for help for the first time. I am so thankful that Jewish Community Services could be there for them.”**

*– Barbara Levy Gradet, Executive Director, Jewish Community Services*

# israel at war.

Just six miles from the Gaza Strip, Israeli families in our sister city, Ashkelon, tried to maintain the normalcy of their daily lives despite the potential for a rocket attack at any moment during the war in December 2008. Schools were shuttered; children spent their days trapped in bomb shelters, out of harm's way. Businesses were destroyed and shops were closed. Sleep was fitful; warning sirens blasted throughout the night. Even the tranquility of Shabbat was shattered by blaring alerts.

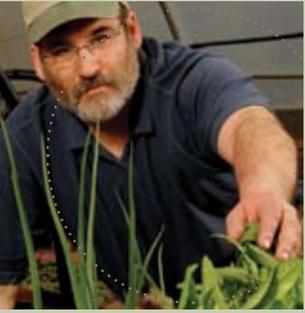
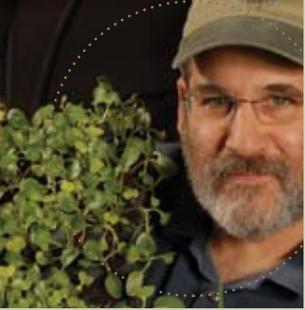
During times of dire need, our community reached out to our brothers and sisters

in Ashkelon, providing both emotional support and immediate financial assistance. Within days of rocket attacks in Israel during *Operation Cast Lead*, THE ASSOCIATED sent financial aid to Ashkelon, responding to requests from city leaders. Support from THE ASSOCIATED provided computers for students to continue studies while schools were closed, funds for respite and post-trauma care for children and elderly, and air conditioning for bomb shelters.



# the facts.

- THE ASSOCIATED and our agencies distributed more than \$13 million in financial assistance, day school scholarships, discounted membership fees and loans to assist vulnerable families in Jewish Baltimore.  
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- Jewish Community Services received requests for services from almost 7,000 people this year — a 45 percent increase over last year.  
.....
- The Jewish Community Center provided scholarships and financial aid totaling \$1.18 million to 1,870 individuals this year.  
.....
- THE ASSOCIATED, working in partnership with United Jewish Communities, The American Jewish Joint Distribution Committee and the Jewish Agency for Israel, helped airlift 122 Jews from Yemen who sought refuge from anti-Semitism and poverty, as well as rescued 200 Jews trapped in the cross fires in Georgia, in the Former Soviet Union.



*As a landscape architect and observant Jew, Aaron Shamberg was thrilled to find a place in which these two aspects of his life could come together so seamlessly.*

## *aaron's story*

*Aaron was involved in the planning stages and the creation of Kayam Farm, which incorporates both ancient Jewish farming practices and modern sustainability. In the three*

*years since its inception, the farm, which is part of the Pearlstone Conference and Retreat Center, has become an integral part of Aaron's life and a joy he shares with his son, Dovi, who volunteers at the farm in the summer.*

**"Kayam Farm at Pearlstone offers me a place to express my gratitude for the sublime beauty of creation and the Torah tradition's voice on our appropriate relationship to it. At Kayam, we are uniquely able to fuse adherence of our tradition to a modern ecological-agricultural prototype."**

# responsibility.

**The Baltimore Jewish community is motivated by the principle that all Jews are responsible for one another whether here in Baltimore or thousands of miles away. Assistance we provide others is not driven by guilt or obligation; rather it is an intrinsic piece of who we are. The basic tenets of Judaism inspire us to care for our environment, our neighbors and those in need — both in and beyond the Jewish community.**

Through THE ASSOCIATED and our agencies, our supporters are able to live these ideals with a wealth of opportunities to help others. Participation in hands-on volunteer projects at local city schools, mentoring programs for at-risk youth, delivery of food packages for thousands of homebound elderly in the former Soviet Union and crisis relief efforts for communities damaged by natural disasters exemplify our generosity of spirit.

Ours is a community that not only embraces the words of Hillel but also puts them into action: “If I am not for myself, who will be for me? If I am not for others, what am I? And if not now, when?”

## seniors.

They are mothers and fathers, sisters and brothers, aunts and uncles and cousins. They cared for us, fed us, nurtured us and ensured our safety and growth. And now they have aged. These individuals are the elders of our communities both here in Baltimore and overseas. We must be there for them, ensuring they may age in place with dignity, remain connected to their community, and are afforded a support system when they become ill or homebound.

Research reveals that by the year 2015, the number of seniors over the age of 80 living in Jewish Baltimore will triple. Many of these Jewish seniors look to THE ASSOCIATED and our agencies for help with their housing, health and social service needs.

In the former Soviet Union, more than 187,000 needy elderly Jews receive much-needed welfare services at The American Jewish Joint Distribution Committee (JDC) *Hesed* centers throughout the country. *Hesed* centers also provide social interaction and respite from their pain and troubles. This year, more than 1.2 million kosher food packages were distributed to homebound elderly and disabled Jews.

## children at risk.

Whether in our neighborhoods or across the globe, supporting the critical needs of youth at risk is a priority for THE ASSOCIATED. Locally, our agencies work together to provide safe gathering places for teens, mentoring for children from single family homes, and educational programming to warn them about the impact of risky behaviors.



In the former Soviet Union, more than 9,000 Jewish children live in situations of dire risk. Reports reveal that due

to dysfunctional family situations, extreme poverty, physical or cognitive challenges and other factors, these children are in desperate need of help. The American Jewish Joint Distribution Committee (JDC), an overseas partner of THE ASSOCIATED, aims to relieve the distress of these children through The Partnership for Children program. Basic material needs such as hunger relief, winter relief and medical care are provided and programs for children and their parents promote well-being and development.

**At CHAI, we recognize that a healthy and prosperous Jewish community is only possible if the areas in which we live are safe and strong. We remain committed to the northwest neighborhoods, ensuring a better life for Jews and non-Jews alike.**

– Kenneth Gelula, Executive Director,  
CHAI: Comprehensive Housing Assistance, Inc.

# our neighborhoods.

As a cornerstone of upper Park Heights, THE ASSOCIATED is committed to the preservation and revitalization of the



surrounding Jewish and general communities. On the front line of these urban stabilization efforts is CHAI: Comprehensive Housing Assistance, Inc., an agency of THE ASSOCIATED.

Throughout the year, residents in these neighborhoods benefit from the work of hundreds of volunteers who clean up parks and streams, winterize homes for seniors, make general home repairs, facilitate homebuyer workshops and provide low interest home improvement loans.

Our commitment to the neighborhood was never more evident than this spring when more than 500 volunteers made the dream of a community park a reality. Designed with suggestions from Fallstaff students, this environmentally friendly park will serve students during school hours. During off hours and weekends, the park will be open to the community, becoming a unifying focus of the neighborhood and an open space for sports, learning and relaxation.



# the facts.

- Senior Friendly Neighborhoods, a partnership of the Jewish Community Center, Jewish Community Services and CHAI, provides services to more than 1,300 older adults living independently in our community.  
.....
- In its continued effort to stabilize neighborhoods in northwest Baltimore, CHAI: Comprehensive Housing Assistance provided workshops on foreclosure for 50 families concerned about or facing the possibility of losing their homes.  
.....
- In Israel, 40,000 seniors live in Supportive Communities developed by JDC. This has allowed seniors to age in place with dignity and care.  
.....
- The Mitchell David Teen Center was used 2,647 times by our teens this year, providing a safe, supervised environment in which teens can interact with their peers and JOIN for Teens staff instead of hanging out on street corners and at local hot spots.

# strength.

**Baltimore boasts one of the most vibrant Jewish communities in the nation — nearly 100,000 strong, we are a tapestry of the diversity of Jewish life. Despite our differences, we live together with mutual respect and are committed to the ideal that we are, indeed, one people caring for each other. We honor the generations who have come before us and welcome with open arms the newcomers who enhance Jewish life in Baltimore today. Our committed donors and volunteers, our reverence of Jewish education and a unique integrated fundraising and planning process contribute to the strength of Baltimore’s Jewish community.**

Our communal leaders recognize that a community cannot be stagnant. It must evolve and change. Bolstered by strong relationships with its agency partners, THE ASSOCIATED played a pivotal role in two historic collaborations. In the beginning of this fiscal year, four social service agencies merged together providing clients a single entry point to obtain services in times of need. In addition, the new Baltimore Hebrew Institute at Towson University will unite the graduate and continuing education programs of Baltimore Hebrew University with the enhanced resources available on Towson’s metropolitan college campus.



## *judi's story*

*After losing both of her parents in the early 1990s, Judi Komins looked for a way to embrace her Jewish heritage and, at the same time, honor the memory of her parents.*

*She found her outlet in volunteering.*

*Since that time, Judi has worked at homeless shelters, built houses through Habitat for Humanity and visited sick children and their*

*families during extended hospital stays. A highlight of her volunteerism was helping to build the Lyn Stacie Getz playground in Ashkelon, Baltimore's sister city in Israel, during a family mission with THE ASSOCIATED. She is now working with Jewish Volunteer Connection to find hands-on opportunities for baby boomers and empty nesters looking to give back to their community.*

**"We are all so caught up in the day-to-day craziness of life; volunteering is like a speed bump — it makes you stop and take stock of what is truly important."**

## donors & volunteers.

Every year, more than 15,000 donors and volunteers demonstrate their commitment to support our community by giving their financial resources and time. This generosity exemplifies our community's trust and confidence

in the work of THE ASSOCIATED and our agencies. Even during difficult times, THE ASSOCIATED was able to maintain a strong annual campaign,

ensuring that the dollars needed to fund programs and services would be available.

Our strength is not measured by our fundraising success alone. When people are needed to roll up their sleeves, THE ASSOCIATED's Jewish Volunteer Connection links volunteers to projects that help seniors winterize their homes, bring joy to children and their families in the hospital, and feed hundreds of Baltimore's homeless. On any given day, one can find toddlers and their families, teens, young adults, baby boomers and seniors lending assistance to those in need of help. Volunteers have expressed that the satisfaction they gain from helping others far exceeds the effort they have put forth.



## jewish knowledge.

Judaism challenges our intellectual curiosity and encourages us to seek greater knowledge and wisdom.

The Jewish preschool introduces our children to the beauty of our tradition. Singing the *Alef-Bet*,

creating ritual objects and experiencing the tastes and smells of Jewish

cooking plant the first seeds for an appreciation of being Jewish. Through

the formative and adolescent years, local day and congregational schools challenge young people to look at the world through a Jewish lens and offer

them a greater understanding of their own Jewish identity. But one does not have to be in a classroom to absorb the richness of Jewish history and tradition.

Informal Jewish educational opportunities such as summer camp, family events at the Jewish Museum of Maryland, and teen and youth programs at the Jewish Community Center provide comfortable surroundings for exploring one's Jewish identity.

Jewish learning does not stop when one reaches adulthood. With the rich offerings of synagogue adult education programs and Baltimore Hebrew University's continuing education classes and lectures, our community reveres lifelong Jewish learning.

**“As a community committed to Jewish learning, Baltimore boasts a wealth of formal and informal educational opportunities for both the novice and the scholar. As Jews, there is always more we can learn about our rich heritage.”**

*– Lawrence Ziffer, Executive Vice President, Center for Jewish Education*

## community partners.

Thanks to the forward thinking of the generations that came before us, our community remains a model for Jewish communities worldwide. Our integrated fundraising and planning system enables our community to come together in good times and bad to support the greater good. This year, more than ever, communities across the country struggle as their federations and local agencies compete for dwindling resources.

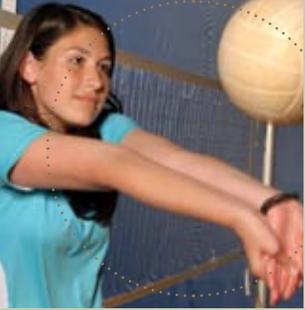


THE ASSOCIATED recognizes that a community that supports synagogue life is a strong community. In Baltimore, Jewish life is enhanced by a wealth of synagogues providing spiritual guidance to Jews of all denominations. Working closely with our synagogue partners, we address issues of mutual concern and explore opportunities to work together to make Jewish life accessible to everyone.



## the facts.

- This year, nearly \$11 million dollars has been invested in Jewish education covering day school scholarships, educator training, adult education, professional development and more.  
.....
- Maryland was the first state in the nation to receive federal funds to enhance security at Jewish institutions. Last year, \$752,429 was granted. This year, \$823,838 in requests are pending. The Baltimore Jewish Council continues to advise and lobby state and federal officials about our community's security concerns.  
.....
- More than one in 10 Jews outside of North America and Israel benefit from social and community services provided by JDC and JAFI, THE ASSOCIATED's partners in serving the needs of the global Jewish community.  
.....
- THE ASSOCIATED and our agencies offer area synagogues more than 50 programs and services that support synagogue business operations and help meet the educational, psychological and social needs of their congregants.



*Anna Hornstein plays volleyball for Frederick High School, where she is a sophomore.*

*But her school sports involvement cannot compare to the experience she has had*

*at the Jewish Community Center Maccabi Games. Anna followed in the footsteps of her older brothers,*

*Matt and David, who played baseball*

*for the Baltimore JCC Maccabi team; she will compete in her third set of games this*

*summer. Between her volleyball matches, Anna enjoys the camaraderie of other*

*Jewish athletes from across the country and around the globe. She has also learned*

*about other Jewish communities from her host families in Houston and San Diego*

*and has had the chance to perform community service in those cities.*

## *anna's story*

**“Playing in the JCC Maccabi Games has given me a lot of pride in being Jewish. There is not a big Jewish population where I live, and I really enjoy going to games and meeting a lot of other Jewish kids my age.”**

# optimism.

**Ours is a community that looks optimistically toward the future knowing that we are doing everything we can today to build a strong foundation for the next generation. The success of this year's Annual Campaign — even in this uncertain economic climate — speaks volumes about the people of Jewish Baltimore and their commitment to the future of this community.**

Encouraged by the hopes for a brighter tomorrow, THE ASSOCIATED invests in programs that build Jewish identity, foster Jewish relationships and train the leaders of the future, knowing that these experiences will yield great dividends in the years to come.

Despite our successes, we are not a community that rests on its laurels. We look to the next generation of leaders to help us adapt to the changing environment. Their ideas are innovative, their passion is energizing, and their commitment is unending. The dedication of the young leaders who could give their time and resources to many other causes fills us with great hope for the future.

## access to jewish life.



THE ASSOCIATED strives to make the joys of Jewish life accessible to everyone,

seamlessly connecting the diverse population that makes up Jewish Baltimore. Regardless of a person's level of observance, interests, age or geography, there are countless ways in which to experience and enjoy Jewish culture and tradition in our community.

JCC's *Got Shabbat* program affords young adults and families the opportunity to socialize and celebrate the arrival of Shabbat together. Expectant couples are taught Jewish customs and values they will need to build a strong Jewish family in the Center for Jewish Education's *Shalom Baby* program. The *PJ Library* book club enhances the time-honored tradition of reading to children at bedtime by providing families with Jewish books and guides for discussion. For many, Jewish identity is expressed by helping others. Jewish Volunteer Connection provides a comfortable entry point for people of all ages seeking opportunities to work side by side with other committed volunteers on hands-on projects.

## leadership development.

For some, the willingness to embrace the role of a leader at a Jewish organization was a tradition handed down by their parents and grandparents. This veteran generation knew that it was their responsibility to spearhead the efforts that sustained the Jewish institutions in our community and care for those in need. THE ASSOCIATED and our agencies have been beneficiaries of the long-standing commitment and passion of these leaders.

Today, THE ASSOCIATED benefits from the convergence of dedicated veteran volunteers with the next generation of leaders. With each generation, more opportunities present themselves to young, vibrant community members looking to get involved. Leadership development programs such as Dor Tikvah, Young Leadership Council, Baltimore Jewish Council's Leadership Development Program and Students Taking Action for Change, engage up-and-coming leaders and teach them the skills they need to guide our community toward a vibrant future. By learning the intricacies of our Jewish community and integrating Jewish text into their leadership lessons, these leadership programs help participants gain a greater understanding of the needs in our community and help strengthen their Jewish identity.

**Walking through both buildings, I love hearing and seeing the vibrancy and vitality of so many different people participating in activities. There is no question that Jewish life is alive and thriving here at the JCC. We are incredibly proud to be able to offer our community a welcoming place for Jews to gather, to share and to grow.**

– Louis “Buddy” Sapolsky, President, Jewish Community Center

# our jewish future.

THE ASSOCIATED recognizes that the future vitality of our Jewish community rests in the hands of our youth. Baltimore teens are afforded opportunities to come together for meaningful Jewish experiences that can have profound impact on the people they become later in life. For some, singing Jewish songs around a campfire at overnight camp shapes their identity. For others, participation in Diller CSI, a program of Jewish Volunteer Connection, enables them to learn leadership skills through a Jewish lens while creating and executing community service projects.



For college students throughout Maryland, Hillels offer innovative

programs that welcome Jews with differing levels of involvement and education. Whether engaging in Judaism for the first time since their bar/bat mitzvah or looking to continue regular observance, students will find a thriving Jewish life on their campuses. A menu of opportunities ranging from weekly Shabbat dinners to Torah study to alternative spring break trips and Birthright Israel is available to students.



# the facts.

- PJ Library, a national Jewish Book of the Month Club, now sends close to 50,000 books a month to families in over 100 communities across the country. Fifteen hundred children in Baltimore benefit from this program.  
.....
- In the former Soviet Union, 27 Hillel centers play a key role in Jewish renewal efforts. They have succeeded in expanding Jewish knowledge and fostering Jewish commitment among university-age Jewish students, while encouraging their involvement in the wider community.  
.....
- Each year, more than 6,300 teens participate in the week-long JCC Maccabi experience which celebrates sportsmanship, athletic competition, the arts and community service. Three hundred teens from Baltimore will participate in this year's events, strengthening their bonds to their Jewish heritage, community and each other.  
.....
- THE ASSOCIATED and our agencies benefit from the time and talent of more than 600 volunteer leaders who serve on boards, committees and task force groups that address today's priorities and help shape the future of our Jewish community.

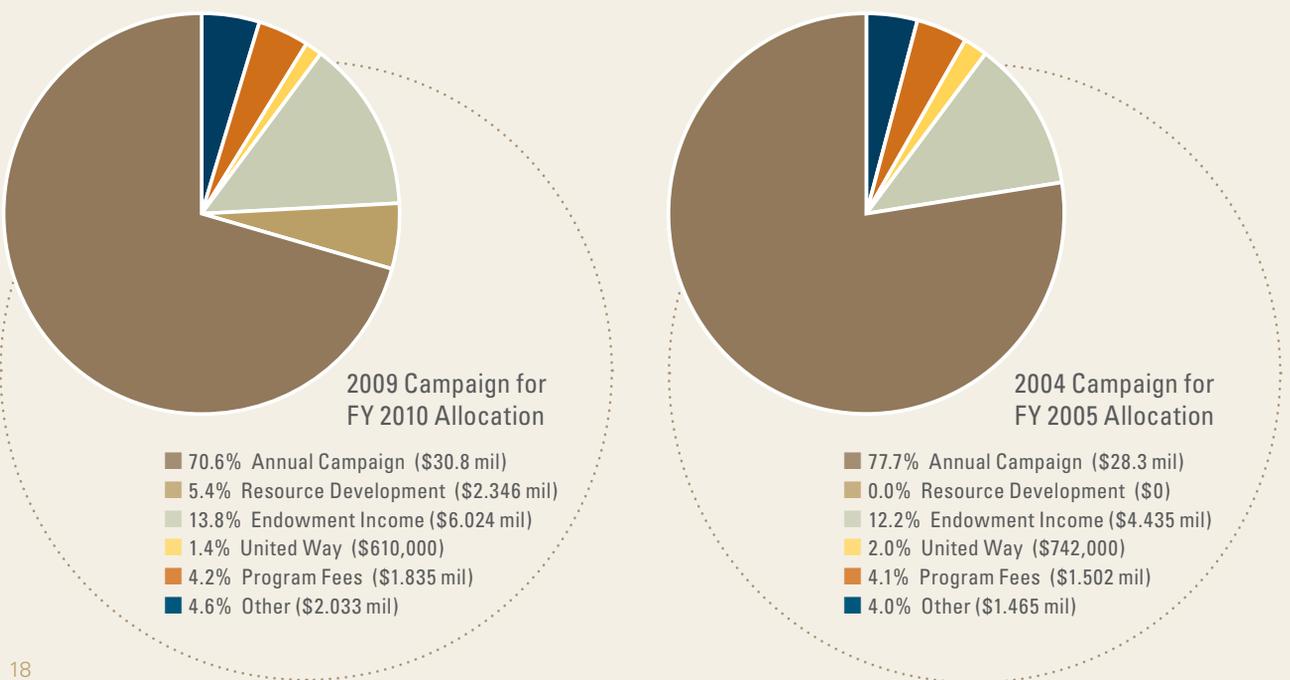
# resource development: fundraising breakout.

THE ASSOCIATED raises and distributes millions of dollars each year. The Annual Campaign is only one part of the considerable financial resources that flow through THE ASSOCIATED and are allocated out to agencies, programs and services in Baltimore, Israel and around the world. In fiscal year 2009, we raised over \$43.6 million which will be distributed to the community through our agencies and programs. While the Annual Campaign represents nearly 71 percent of that total, additional resources from endowments and other development efforts have enabled us to grow the resources available for community by 20 percent since 2005.

That growth has come primarily from two sources: our Endowment Program which encompasses both our endowment funds and an extensive Philanthropic Fund and Supporting Foundation program; and from a new Resource Development program that targets strategic needs in the community and raises additional resources from individuals, funds and foundations. Combined, these two resources account for almost 19 percent or \$8.37 million of the \$43.6 million raised this year.

Additional dollars are provided to THE ASSOCIATED through our Funds and Foundations program in which donors put aside charitable dollars until they are ready to make gifts. In 2008, participants in our Funds and Foundations program recommended more than \$37.6 million in grants to charity. Of that amount, 43 percent went to THE ASSOCIATED's Annual Campaign, to Resource Development Gifts and grants directly to our agencies and programs. The remaining distributions (\$21.3 million) were made to other charities both Jewish and secular, here in Baltimore and throughout the rest of the country, Israel and the world.

## a multi-year comparison



# resource allocation: distribution breakout.

## a multi-year comparison

	2010		2005	
	allocation	%	allocation	%
Associated agencies	\$19,398,000	44.5%	\$15,163,000	41.6%
Associated programs	\$3,479,000	8.0%	\$1,593,000	4.4%
Other programs	\$1,182,000	2.7%	\$779,000	2.1%
Howard County Federation	\$353,000	0.8%	\$170,000	0.5%
<b>LOCAL ALLOCATION</b>	<b>\$24,412,000</b>	<b>56.0%</b>	<b>\$17,705,000</b>	<b>48.6%</b>
Israel and overseas	\$8,904,000	20.4%	\$8,529,000	23.4%
National agencies	\$1,495,000	3.4%	\$1,864,000	5.1%
<b>NATIONAL/OVERSEAS ALLOCATION</b>	<b>\$10,399,000</b>	<b>23.8%</b>	<b>\$10,393,000</b>	<b>28.5%</b>
Campaign related costs	\$3,320,000	7.6%	\$3,569,000	9.8%
<b>FUNDRAISING EXPENSES</b>	<b>\$3,320,000</b>	<b>7.6%</b>	<b>\$3,569,000</b>	<b>9.8%</b>
Administration	\$5,497,000	12.6%	\$4,777,000	13.1%
<b>ADMINISTRATIVE EXPENSES</b>	<b>\$5,497,000</b>	<b>12.6%</b>	<b>\$4,777,000</b>	<b>13.1%</b>
<b>total requirements</b>	<b>\$43,628,000</b>	<b>100.0%</b>	<b>\$36,444,000</b>	<b>100.0%</b>

Over the last six years, through careful consolidation, reorganization and cost-cutting, ASSOCIATED allocations to agencies and programs increased by 38 percent; while total funds available for allocation increased by just 20 percent. Despite drastic increases in human resource expenses, belt-tightening measures reduced our fundraising expenses and kept the increase in administrative costs at a minimum over this period. Centralization of support services to ASSOCIATED agencies and implementation of recommendations from our Visioning Process contributed to these cost savings. We are extremely proud that we can continue to achieve increasing overall support to our agency and program partners, even in a very tight economy.

“While we are so fortunate to continue to grow the Annual Campaign, that growth alone does not fully meet the needs of our community or the aspirations of many of our donors. Additional support from donors who have already given generously to the Annual Campaign has helped ratchet up programs for seniors, teens and families. Through our resource development efforts, we have secured more than \$2 million dollars this year.”



– Bruce Sholk, Chair-Elect

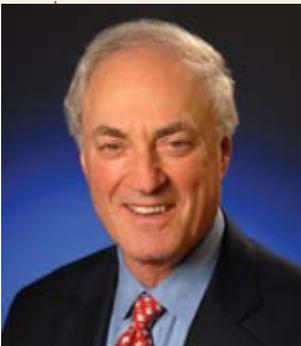
## thoughts from our leaders.



“Our donors give willingly and lovingly because it’s what we all do and because we know how compelling the needs are. Our funders have stepped up to the plate with their philanthropy and demonstrated through their actions the powerful combination of *tzedakah* — justice — and *gemilut hasadim* — acts of loving kindness. Their response to these urgent needs set a wonderful example for our children, grandchildren and for the entire community.”

urgency.

*Suzanne F. Cohen, Chair, The Center for Funds & Foundations*



“The dedicated volunteers who serve on THE ASSOCIATED’S Investment Committees take their responsibility for overseeing hundreds of millions of dollars for institutions serving the needs of the Jewish community very seriously. We are proud of our long record of holding a steady investing course despite fluctuating financial markets and economic outlooks. The committee is ever mindful of these risks but equally aware of the need to grow assets for future generations.”

responsibility.

*Charles C. Baum, Chair, Investment Management Committee*



“I am amazed at the strength of will of individuals in our community. Involvement and commitment span all age groups from the elder statespersons of our community to the youngest members, all who make time in their busy schedules to contribute money, time and expertise to make our system work.”

strength.

*Robert B. Bank, President, Associated Jewish Charities of Baltimore*



“Everyone’s financial plans are different, but we all have hopes and dreams for our families and for the future of our Jewish community. I am optimistic that as we continue the dialogue and work with donors, their families and their legal and financial advisors, we will see our endowments and family funds and foundations grow to sustain and enhance our wonderfully vibrant Jewish community.”

optimism.

*Ellen A. Macks, Chair, Legacy and Endowment*

# allocations.

## local

Baltimore Board of Rabbis	50,000
Baltimore Hebrew Institute (BHI) at Towson University	792,000
Baltimore Jewish Council	882,143
Center for Community Engagement and Leadership	1,122,710
Center for Jewish Education	1,362,667
CHAI: Comprehensive Housing Assistance, Inc.	398,612
CHAI Senior Housing	188,252
CHANA: Counseling, Helpline and Aid Network for Abused Women	469,376
Community Fund for Israel Experiences	118,156
Council on Jewish Day School Education	2,100,000
Darrell D. Friedman Institute for Professional Development	334,102
Day School Match Initiative	1,000,000
Edward A. Myerberg Senior Center	110,000
Facilities-related Expenses	1,441,428
Hebrew Burial and Social Services Society	1,500
Hebrew Free Loan Association	22,538
Hillel of Greater Baltimore	1,552,351
Hillel-University of Maryland College Park	140,007
Jewish Cemetery Association	7,000
Jewish Community Center of Greater Baltimore	3,108,218
Jewish Community Services	6,039,697
Jewish Community Services Financial Assistance	800,000
Jewish Education Enhancement Projects	110,509
Jewish Federation of Howard County	353,000
Jewish Legal Services	3,952
Jewish Museum of Maryland	269,510
Learning Differences Initiative	200,000
Levindale Northwest Senior Shuttle	47,000
Local Agency Marketing	36,000
Maryland / Israel Development Center	181,670
Meals on Wheels	120,000
Operation Housewarming	50,000
Overnight Jewish Campership Initiative	100,000
Pearlstone Conference and Retreat Center	190,957
PJ Library	125,000
Program of Incentives for Jewish Educators	142,645
Scholarship Fund for New Immigrants	20,000
Senior Friendly Neighborhoods	421,000

**total local allocations** **\$24,412,000**

## overseas

American Jewish Joint Distribution Committee	1,672,855
Ashkelon Partnership Activities	475,000
Birthright Israel	163,632
Directed JDC / JAFI Allocations	
Educational and Tutorial Assistance to Ethiopians	250,000
Teen Volunteerism in Israel	50,000
Vocational Training for Disadvantaged Youth, Ashkelon	90,000
Educational Assistance to Disadvantaged Youth, Ashkelon	50,000
Jewish Identity Building in Ashkelon	28,000
Leadership Development in Odessa	40,000
Jewish Renewal in Odessa & Southern Ukraine	100,000
Hunger Relief for Elderly in the Odessa	300,000
Hillel Israel Scholarships	25,000
Israel Engagement	120,684
Jewish Agency for Israel	5,018,829
JAFI Israeli Counselors at JCC Camps	20,000
JDC Hunger Relief in the FSU	300,000
Odessa Partnership	200,000

**total overseas allocations** **\$8,904,000**

## national

American Jewish Committee	88,000
Association of Jewish Family and Children's Agencies	2,070
Hebrew Immigrant Aid Society (National HIAS)	32,580
Hillel: The Foundation for Jewish Campus Life	82,890
Jewish Community Centers Association	82,350
Jewish Council for Public Affairs	41,535
Jewish Educational Services of North America	48,105
Jewish Telegraphic Agency	26,280
National Conference on Soviet Jewry	19,872
National Foundation for Jewish Culture	32,985
National Funding Council Dues	10,000
United Jewish Communities	1,026,000
World Conference for Jewish Communal Services	2,500

**total national allocations** **\$1,495,000**

# the associated leadership.

## the associated board of directors 2008/2009 officers

Jimmy Berg

*Chair*

Bruce Sholk

*Chair-Elect*

J.M. Schapiro

*Chair, Administration*

Linda A. Hurwitz

*Chair, Annual Campaign*

Annette G. Saxon

*Chair, Women's Department Campaign*

Suzanne F. Cohen

*Chair, The Center for Funds & Foundations*

Michael Saxon

*Chair, Community Planning and Allocations*

Ellen A. Macks

*Chair, Legacy & Endowment*

Herbert D. Fried

*Chair, Marketing*

Ann Neumann Libov

*President, Women's Department*

John C. Davison

*Secretary*

Sanford G. Jacobson

*Treasurer*

Marc B. Terrill

*President*

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Suzanne F. Cohen

Genine Macks Fidler

Benjamin K. Greenwald

Willard Hackerman

Barbara L. Himmelrich

Samuel K. Himmelrich, Sr.

LeRoy E. Hoffberger

Jonathan W. Kolker

Benjamin D. Kuntz

Richard M. Lansburgh

Bernard Manekin

Carole Sibel

Calman J. Zamoiski, Jr.

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Dr. Gary E. Applebaum

Katie Applefeld

Gary Attman

Robert B. Bank

Dr. Adam Basner

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Harriet Berg

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Laura Black

Jeffrey M. Blavatt

Rebecca Brenner

Jessica Bronfein

Andrew A. Buerger

Ted Busch

Sheldon K. Caplis

Howard K. Cohen

Matthew Cohen

Robb Cohen

Annette B. Cooper

Joseph A. Cooper

Melissa F. Cordish

Richard S. Davison

Rosalee C. Davison

Sarah Davison

Saralyn Elkin

Dr. Michael J. Elman

Judith Fader

Debora Feinberg

Rabbi Steven M. Fink

Ronnie Footlick

Richard Fradkin

Elaine Freeman

Kathy Fried

Judge Chaya Friedman

Howard E. Friedman

Mark J. Friedman

Nancy B. Gertner

Steven M. Gevarter

Ellen D. Ginsberg

Lowell R. Glazer

Rabbi Menachem Goldberger

Evan M. Goldman

Cassandra Gottlieb

Nancy Hackerman

Lois H. Halpert

Lee M. Hendler

Fred Heyman

Tammy Heyman

Liora B. Hill

Martin S. Himeles, Sr.

Daniel Hirschhorn

Sandy Hittman

Bruce S. Hoffberger

Wendy M. Jachman

Ann H. Kahan

Samuel S. Kahan\*

Alvin D. Katz

Daniel J. Klein

Joseph Klein III

David Kuntz

Marlene B. Kuntz

Herschel Langenthal

Judith M. Langenthal

Suzanne Levin Lapides

Jon Laria

Lainy LeBow-Sachs

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Caren Lichter

Dr. David Liebman

Janet B. Livingston

Jonathan Lowenberg

Laurie Hazman Luskin

Lynne Sherman Lyon

Shelly Malis

Richard P. Manekin

Robert A. Manekin

Aaron Max

Beth Mayers

Alyson L. Meister

Jennifer L. Meyerhoff

Joseph Meyerhoff II

Wendy Miller

Searle E. Mitnick

Dr. Edward L. Morris

Jill Mull

Alvin Myerberg

Mark D. Neumann

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Dr. Edward L. Perl

Gary Perolman

Larry Plant

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Pamela Platt

Abba D. Poliakoff

Dr. Nancy Kohn Rabin

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Jody L. Rosenberg

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Howard Rosenbloom

Ronald Rosenbluth

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Frederica K. Saxon

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Louis H. Schwartz

Clair Zamoiski Segal

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Richard Shatzkin

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Steven Sibel

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Elaine Snyder

Eve Kresin Steinberg

Leonard Stoler

Ilana Subar

David Swirnow

Louis Thalheimer

Martha Weiman

Glenn L. Weinberg

Robert M. Wertheimer

Mitchell D. Whiteman

Charles S. Winner

Fred Wolf III

Peggy K. Wolf

M. Richard Wyman

William Yerman

Benjamin Zager

Morry A. Zolet

## nominating committee

Genine Macks Fidler

*Chair*

*\*of blessed memory*

# the associated leadership.

## the associated: jewish community federation of baltimore past presidents and chairs of the board

Jacob Blaustein\*  
 Irving Blum\*  
 Shoshana S. Cardin  
 Suzanne F. Cohen  
 Alfred I. Coplan\*  
 Genine Macks Fidler  
 Louis J. Fox\*  
 L. Edwin Goldman\*  
 Benjamin K. Greenwald  
 Willard Hackerman  
 Isaac Hamburger II\*  
 Barbara L. Himmelrich  
 Samuel K. Himmelrich, Sr.  
 LeRoy E. Hoffberger  
 Albert D. Hutzler, Jr.\*  
 Albert D. Hutzler, Sr.\*  
 A. Ray Katz\*  
 J. Benjamin Katzner\*  
 Louis B. Kohn II\*  
 Jonathan W. Kolker  
 Abraham Krieger\*  
 Benjamin D. Kuntz  
 Richard M. Lansburgh  
 Sidney Lansburgh, Jr.\*  
 Sidney Lansburgh, Sr.\*  
 Lester S. Levy\*  
 Bernard Manekin  
 Joseph Meyerhoff\*  
 Elkan R. Myers\*  
 Jack Pearlstone\*  
 Morton B. Plant\*  
 Carole Sibel  
 Walter Sondheim, Sr.\*  
 Dr. Alvin Thalheimer\*  
 Calman J. Zamoiski, Jr.

## associated jewish charities of baltimore past presidents

Herman Cohen\*  
 Alfred I. Coplan\*  
 Richard Davison  
 Lee L. Dopkin\*  
 Louis J. Fox\*  
 Henry S. Frank\*  
 Jill Gansler  
 Martin B. Kohn\*  
 Sidney Lansburgh, Sr.\*

Abraham Mahr\*  
 Bernard Manekin  
 Harvey M. Meyerhoff  
 Joseph Meyerhoff\*  
 Elkan R. Myers\*  
 Julius Offit\*  
 Judge Rubin Oppenheimer\*  
 Walter Rothschild\*  
 Frederica K. Saxon  
 J. Mark Schapiro  
 Jeffrey H. Scherr  
 Dr. Albert Shapiro\*  
 M. Sigmund Shapiro  
 Louis B. Thalheimer  
 Robert L. Weinberg\*  
 Julius Westheimer\*  
 Calman J. Zamoiski, Jr.

## women's department past presidents

Grace Z. Abramowitz  
 Hilda K. Blaustein\*  
 Shoshana S. Cardin  
 Annette B. Cooper  
 Rosalee C. Davison  
 Carole K. Fradkin  
 Nancy B. Gertner  
 Myra Gold  
 Gloria S. Harris  
 Barbara L. Himmelrich  
 Amalie Katz\*  
 Sylvia W. Katzner\*  
 Clementine L. Kaufman  
 Marlene B. Kuntz  
 Judith M. Langenthal  
 Naomi Z. Levin  
 Helene L. Moses\*  
 Ann Kolker Pearlstone\*  
 Peggy M. Pearlstone\*  
 Tamara S. Plant

Brenda Brown Rever  
 Babette H. Rosenberg  
 Eleanor K. Rosenberg\*  
 Jane K. Schapiro  
 Carole Sibel

## ADMINISTRATION COMMITTEES

audit committee  
 Robert C. Russel  
 Chair

Jill Gansler  
 Vice Chair

cash mobilization  
 Jack Billig  
 Chair

finance committee  
 Sanford G. Jacobson  
 Chair  
 J.M. Schapiro  
 Vice Chair

human resources committee  
 Richard Shatzkin  
 Chair

insurance committee  
 Robert M. Wertheimer  
 Chair

technology advisory committee  
 Keith Sopher  
 Chair

## CAMPAIGN LEADERSHIP

Linda A. Hurwitz  
 Annual Campaign Chair  
 Sandy Shapiro  
 Annual Campaign Co-Chair  
 & King David Chair

Annette G. Saxon  
 Women's Department  
 Campaign Chair

Alyson L. Meister  
 Women's Department  
 Campaign Vice Chair

affinities/divisions  
 community professionals  
 Susan Kurlander  
 Co-Chair

Phil Miller  
 Co-Chair

doctors division  
 Ira M. Garonzik, M.D.  
 Co-Chair

Marc H. Gertner, M.D.  
 Co-Chair

financial services division  
 Charles E. Klein  
 Chair

impact  
 Ilana Subar  
 Chair

Harel Turkel  
 Vice Chair & Campaign Chair

Micah Damareck  
 Ben-Gurion Society Chair

keynote division  
 Abraham L. Adler  
 Chair

lawyers division  
 Evan M. Goldman  
 Co-Chair

Arnold M. Weiner  
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real estate industry group  
 John C. Davison  
 Co-Chair

Glenn L. Weinberg  
 Co-Chair

top gifts division  
 Paul Volosov, Chair

howard county  
 Cary Millstein  
 Co-Chair

Andy Nussbaum  
 Co-Chair

agency boards  
 Harriet Berg  
 Agency Board Campaign Chair

Robb Cohen  
 BJC Liaison

Peter Burstein  
 CHAI Liaison

\*of blessed memory

# the associated leadership.

Alyson L. Meister  
*CHANA Liaison*

Dr. Michael Elman  
*CJE Liaison*

Jeannie Gruzin Siegel  
*College Park Hillel Liaison*

Jill Max  
*DFI Liaison*

Nancy B. Gertner  
*Goucher Hillel Liaison*

Ronald Rosenbluth  
*Hebrew Free Loan Liaison*

Jennifer L. Meyerhoff  
*JAFI Representative*

William Minkin  
*JCC Liaison*

Allison J. Magat  
*JCS Liaison*

Judith Fader  
*JDC Representative*

Richard Lehmann  
*JMM Liaison*

Alan Pressman  
*JVC Liaison*

Abba D. Poliakoff  
*MIDC Liaison*

Catherine Max  
*Pearlstone Liaison*

Jeffrey Powers  
*Sinai Liaison*

Pamela Platt  
*UMBC Hillel Liaison*

Megan Goldsmith  
*Towson Hillel Liaison*

## events

### super sunday

Jody, David & Austin Berg  
*Chairs*

### kickoff

Melissa F. Cordish  
*Co-Chair*

Neil A. Katz  
*Co-Chair*

### keynote

Steven Hurwitz  
*Co-Chair*

Michael Saxon  
*Co-Chair*

## campaign initiatives

Andrew Conn  
*Donor Retention*

Howard Kahn  
*E-Philanthropy  
Campaign Chair*

Annette B. Cooper  
Marlene B. Kuntz  
*Snowbird Co-Chairs*

Carole Sibel  
*Solicitor Recruitment Chair*

Nancy B. Gertner  
*Spring Momentum  
Initiative Chair*

Barbara L. Himmelrich  
*Suburban Club Chair*

Greg Rochlin  
*Woodholme Club Chair*

## THE CENTER FOR FUNDS & FOUNDATIONS

Suzanne F. Cohen  
*Chair*

Lee M. Hendler  
*Vice Chair*

## COMMUNITY PLANNING AND ALLOCATIONS EXECUTIVE COMMITTEE

Michael Saxon  
*Chair*

agency excellence committee  
Robert Wertheimer  
*Chair*

baltimore ashkelon partnership  
Steve Gevarter  
*Chair*

Mindy Aiken  
*Vice Chair*

Dr. Michael Elman  
*Vice Chair*

baltimore hillel council  
Searle E. Mitnick  
*Chair*

commission for a caring community  
Fred Wolf III  
*Co-Chair*

Allison J. Magat  
*Co-Chair*

commission for a learning community  
Richard P. Manekin  
*Co-Chair*

Ned Himmelrich  
*Co-Chair*

commission on an involved community  
Jill Max  
*Co-Chair*

Laurie Hazman Luskin  
*Co-Chair*

commission for a socially just community  
Rabbi Ron Shulman  
*Co-Chair*

Sheldon Caplis  
*Co-Chair*

## committee for israel and overseas

Larry Plant  
*Co-Chair*

Jessica Bronfein  
*Co-Chair*

2010 community study  
Michael Saxon  
*Chair*

odessa partnership  
Judith M. Langenthal  
*Co-Chair*

Suzanne Silverman Lapidus  
*Co-Chair*

## CONNECTIONS

Alice Garten  
*Co-Chair*

Nicole Levitt  
*Co-Chair*

## LEGACY & ENDOWMENT

Ellen A. Macks  
*Chair*

planned giving round table  
Charles S. Winner, Esq.  
*Chair*

circle of giving  
Alvin Fisher  
*Co-Chair*

Hilda Fisher  
*Co-Chair*

## THE CENTER FOR COMMUNITY ENGAGEMENT & LEADERSHIP

Mark D. Neumann  
*Chair*

jewish volunteer connection  
Caren Lichter  
*Chair*

Shelly Malis  
*Vice Chair*

# the associated leadership.

## leadership development

Howard Sobkov  
*Co-Chair*

Allison J. Magat  
*Co-Chair*

## board development

Dan Billig  
*Chair*

## ujc national young leadership

Evan M. Goldman  
*Cabinet Men's Area Chair*

Katie Applefeld  
*Cabinet Women's Area Chair*

## WOMEN'S DEPARTMENT EXECUTIVE COMMITTEE

Ann Neumann Libov  
*President*

Annette G. Saxon  
*Campaign Chair*

Alyson L. Meister  
*Campaign Vice Chair*

Jill Mull  
Dara Schnee  
*Vice Presidents*  
*Dor Tikvah*

Allison J. Magat  
*Dor Tikvah Advisor*

Sheilah Kalderon  
Elise Rubenstein  
*Vice Presidents*  
*Global Exploration*

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Patricia R. Neumann  
*Vice Presidents*  
*Leadership Development*

Julie Applebaum  
Katie Applefeld  
*Vice Presidents*  
*Outreach*

Stephani Renbaum  
*Corresponding Secretary*

Melissa F. Cordish  
*Recording Secretary*

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*CHANA Advisory Board Chair*

Katie Applefeld  
*UJC National Young Leadership  
Cabinet Area Chair*

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*Jewish Women's Giving  
Foundation Chair*

Susan Mehlman  
Robin Silver  
*Jewish Professional Women's  
Initiative Co-Chairs*

Nancy B. Gertner  
*Immediate Past President*

Jessica Bronfein  
*Immediate Past Israel &  
Overseas President*

Dr. Leigh Vinocur  
*Immediate Past CHANA  
Advisory Board Chair*

Sarah Davison  
Lisa Stoler  
*Immediate Past Dor Tikvah  
Vice Presidents*

## ex-officio appointments

Jessica Bronfein  
Annette B. Cooper  
Jennifer L. Meyerhoff  
Tamara S. Plant

## board members at large

Mindy Aiken  
Cara Cohen  
Judith Fader  
Payton Goldman  
Beryl Gottesman  
Anne King  
Michele Lax  
Laurie Hazman Luskin  
Shelly Malis  
Wendy Miller  
Gail Shaivitz Oppel  
Sue Perl

Beth Perlman  
Marietta Ries  
Laurie Schwartz  
Roslyn Stoler  
Debbi Weinberg  
Sharon Zuckerbrod

## women's department campaign cabinet

Katie Applefeld  
Kelly Blavatt  
Melissa F. Cordish  
Nancy B. Gertner  
Tammy Heyman  
Laurie Hazman Luskin  
Shelly Malis  
Pamela Platt  
Lisa Radov  
Elise Rubenstein  
Laurie Schwartz  
Sharon Zuckerbrod

## ASSOCIATED JEWISH CHARITIES OF BALTIMORE (AJC)

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*President*

Joseph Meyerhoff II  
*President-Elect*

Philip E. Sachs  
*Vice President*

Lawrence M. Macks  
*Treasurer*

Marc B. Terrill  
*Secretary and Executive  
Director*

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Charles C. Baum  
Jimmy Berg  
Larry Boltansky  
Howard K. Cohen  
Richard Davison  
Alan Edelman  
Ira Gansler  
Jill Gansler  
Jay Gouline  
Nancy Hackerman  
Fritzi K. Hallock

Harry Halpert  
Daniel Hirschhorn  
Bruce S. Hoffberger  
Eric Levitt  
M. Ronald Lipman  
Lawrence I. Rosenberg  
Robert C. Russel  
Frederica K. Saxon  
J. Mark Schapiro  
Jeffrey H. Scherr  
M. Sigmund Shapiro  
Mitchell Whiteman  
Morry A. Zolet

## AJC COMMITTEES

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Bruce S. Hoffberger  
*Vice Chair*

### investment management committee

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*Chair*  
Howard K. Cohen  
*Vice Chair*

Jay Gouline  
*Vice Chair*

Morry A. Zolet  
*Vice Chair*

### real estate management committee

Larry Boltansky  
*Chair*

Lawrence I. Rosenberg  
*Vice Chair*

## 2008 and 2009 officers.



We are grateful to the dedicated leaders who devote their time and resources to making a difference in our community.

Back row (left to right):

**Sandy Shapiro**

Incoming Annual Campaign Chair

**Ellen A. Macks**

Legacy and Endowment Chair

**J.M. Schapiro**

Administration Chair

**Sanford G. Jacobson**

Outgoing Treasurer

**Bruce Sholk**

Chair-Elect

**Laura Black**

Incoming Women's Department  
President

**Alyson L. Meister**

Incoming Women's Department  
Campaign Chair

Front row (left to right):

**Mark D. Neumann**

Incoming Secretary

**Marc B. Terrill**

President

**Linda A. Hurwitz**

Outgoing Annual Campaign Chair

**Jimmy Berg**

Chair of the Board

**Annette G. Saxon**

Outgoing Women's Department  
Campaign Chair

**Ann Neumann Libov**

Outgoing Women's Department  
President

**Michael Saxon**

Community Planning and  
Allocations Chair

Not pictured:

**Jody Berg**

Incoming Marketing Chair

**Suzanne F. Cohen**

Outgoing Center for Funds &  
Foundations Chair

**Herbert D. Fried**

Outgoing Marketing Chair

**Bruce S. Hoffberger**

Incoming Treasurer

**Glenn L. Weinberg**

Incoming Center for Funds &  
Foundations Chair

# the associated agencies & programs.\*

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AT TOWSON UNIVERSITY**  
410.578.6900  
www.bhu.edu

**BALTIMORE JEWISH COUNCIL**  
410.542.4850  
www.baltjc.org

**THE CENTER FOR COMMUNITY  
ENGAGEMENT & LEADERSHIP**  
410.843.7490  
www.associated.org/ccel

**CENTER FOR JEWISH  
EDUCATION**  
410.735.5000  
www.cjebaltimore.org

**CHAI: COMPREHENSIVE  
HOUSING ASSISTANCE, INC.**  
410.466.1990  
www.chaibaltimore.org

**CHANA: COUNSELING,  
HELPLINE AND AID NETWORK  
FOR ABUSED WOMEN**  
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www.chanabaltimore.org

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SCHOOL EDUCATION**  
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**THE DARRELL D. FRIEDMAN  
INSTITUTE FOR PROFESSIONAL  
DEVELOPMENT AT THE  
WEINBERG CENTER**  
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www.thedfi.org

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SERVICES SOCIETY**  
410.653.8900

**HEBREW FREE LOAN  
ASSOCIATION**  
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www.hebrewfreeloan.org

**HILLEL—GOUCHER COLLEGE**  
410.337.6545  
www.goucher.edu/hillel

**HILLEL—JOHNS HOPKINS  
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410.516.0333  
www.hopkinshillel.org

**HILLEL—TOWSON UNIVERSITY**  
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**HILLEL—UNIVERSITY OF  
MARYLAND BALTIMORE  
COUNTY**  
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www.umbchillel.org

**HILLEL—UNIVERSITY OF  
MARYLAND COLLEGE PARK**  
301.422.6200  
www.hillelmd.org

**JEWISH CEMETERY  
ASSOCIATION**  
410.727.4828

**JEWISH COMMUNITY CENTER  
OF GREATER BALTIMORE**  
Weinberg Park Heights  
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Rosenbloom Owings Mills  
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www.jcc.org

**JEWISH COMMUNITY SERVICES**  
410.466.9200  
www.jcsbaltimore.org

**JEWISH MUSEUM OF  
MARYLAND**  
410.732.6400  
www.jewishmuseummd.org

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CONNECTION**  
410.843.7490  
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**LEVINDALE HEBREW GERIATRIC  
CENTER AND HOSPITAL\*\***  
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www.lifebridgehealth.org

**MARYLAND/ISRAEL  
DEVELOPMENT CENTER**  
410.767.0681  
www.marylandisrael.org

**THE PEARLSTONE CONFERENCE  
AND RETREAT CENTER**  
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www.pearlstonecenter.org

**SHALOM BALTIMORE**  
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www.shalombaltimore.org

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BALTIMORE\*\***  
410.601.9000  
www.lifebridgehealth.org

## NATIONAL AGENCIES

**THE AMERICAN JEWISH  
JOINT DISTRIBUTION  
COMMITTEE, INC.**  
212.687.6200  
www.jdc.org

**THE JEWISH AGENCY  
FOR ISRAEL  
NORTH AMERICA SECTION**  
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www.jafi.org.il

**UNITED JEWISH COMMUNITIES  
THE FEDERATIONS OF  
NORTH AMERICA**  
212.284.6500  
www.ujc.org

\*as of July 1, 2009

\*\* Levindale Hebrew Geriatric Center and Hospital and Sinai Hospital are constituent partner agencies that do not receive an allocation from THE ASSOCIATED Annual Campaign.

# thank you

to our volunteers and community partners.

**T**hank you to the dedicated volunteers and leaders who touch the lives of people in the Jewish community, in Baltimore, in Israel and around the world.



**T**HE ASSOCIATED values the generosity of our corporate partners. Your support helps us meet the needs of thousands of people in Baltimore. On behalf of our agencies and the members of our community whose lives you have touched, we thank you.

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## Gold

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## Silver

**AEGON / TransAmerica Foundation**

## Bronze

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THE ASSOCIATED: Jewish Community Federation of Baltimore  
Krieger Building  
101 West Mount Royal Avenue  
Baltimore, MD 21201  
410-727-4828 [www.associated.org](http://www.associated.org)



THE ASSOCIATED